# Using student feedback and professor-developed multimedia to improve instructor presence and student learning

William A. Young II<sup>1</sup>, Brett H. Hicks<sup>2</sup>, Danielle Villa-Lobos<sup>3</sup>, and Teresa J. Franklin<sup>4</sup>

Abstract: This paper explores the use of Professor-Developed Multimedia Content (PDMC) in online, distance education to build a community of inquiry (CoI) through enhanced social presence and real-time, student-driven, adaption of the learning content. The foundation of higher education has long been, developing curriculum to meet educational objectives. Most often faculty relies on assessment information gained at the end of each course. Then assessments, formative and summative, are re-designed based on student feedback/data from end of course surveys and educational materials such as textbooks, articles, and test banks are updated with newer editions. In the distance-learning environment, PDMC provides a creative, innovative, and interactive ways to engage the student for real-time learning. Still, the ability to target PDMC materials to the correct sub-sections of our classroom cohort can produce a richer, more immerse learning experience and perhaps become the closet recreation of in-seat, traditional classroom learning in a distance/online environment. By using PDMC with corresponding surveys, educators can obtain real-time data and metrics to alter content in the classroom immediately, and develop media content welcoming sub-sets of learners with desired content based on learning needs, desires, and feedback.

Keywords: community of inquiry, social, cognitive, and teaching presence, distance education

# Introduction

Based on Dewey's work (1933; 1967), Garrison, Anderson, and Archer (2000) introduced Community of Inquiry (CoI) as a framework for collaboration and learning transactions in computer-mediated higher-education environments. Strongly based in constructivism, CoI presents *presences* (social, cognitive and teaching) used to identify learner and educator behaviors that are widely accepted as central to productive online learning.

Garrison (2007) discusses the power of social, cognitive, and teaching presences in an online community of inquiry. In addition, Garrison examines some of the early challenges in creating and maintaining social, cognitive, and teaching presence in an online community of inquiry as well as the methodological validity associated with the CoI framework. Garrison refers back to the work of Dewey (1933), which suggests some of the elements of cognitive presence for learning. The authors of this paper focus on the CoI elements, to create exploration

<sup>&</sup>lt;sup>1</sup> Management, College of Business, Ohio University, Athens, Ohio 45701, youngw1@ohio.edu

<sup>&</sup>lt;sup>2</sup> Department of Social and Public Health, Ohio University, Athens, Ohio 45701

<sup>&</sup>lt;sup>3</sup> Department of Social and Public Health, Ohio University, Athens, Ohio 45701

<sup>&</sup>lt;sup>4</sup> Educational Studies, Patton College of Education, Ohio University, Athens, Ohio 45701

and integration, as well as risk-free expression and information exchange (student to professor/professor to student) for connecting and applying new ideas in an online course.

Using Professor-Developed Multimedia Content (PDMC) along with end of content surveys, professors can collect data to create a dashboard of student learning experiences. This dashboard helps professors modify existing content near-real-time; change content; offer content in a different form (e.g., step-by-step modeling, lecture material, or interactive practice/application); and target, through time stamps, announcements and *triggers* to students about new content available in the classroom. The authors believe that student feedback and PDMC greatly enhance student learning by providing a dynamic environment; one where students have *control* over their learning experience, and are more involved through increased engagement and investment in the learning process. In addition, by using end-of-content surveys, instructors can reduce the influence of irrelevant information as well as present a mastery-approach orientation in an online, graduate course (Adams, et al., 2008; Crippen, Biesinger, Muis, & Orgill, 2009).

In this paper, the authors provide examples of how teaching presence though PDMC and student surveys improved student learning outcomes (cognitive presence), as well as increased student engagement and feelings of connectedness (social presence) to course concepts and learning objectives. The authors present (a) examples, (b) student feedback, and (c) data analysis demonstrating the positive influence of PDMC on students' learning experiences.

#### **Literature Review**

The focus of the research presented in this paper is CoI and PDMC. Literature older than 2000 or conducted exclusively on traditional, classroom-based learning was excluded from the review of literature. With one exception, research older than 2000 was allowed strictly for reinforcement, background, or historical context of learning research methods and findings. Any studies researching blended learning, focused specifically on the in-person aspect were eliminated from consideration because of the author's belief that PDMC is most effective in predominately remote teaching arrangements where students are geographically dispersed with minimal, if any, face-to-face interaction with educators. In addition, by eliminating this aspect of blended courses, this paper encourages low-bandwidth, and ADA compliant PDMC for engagement of a larger audience of the student cohort.

## **Defining Distance Education and Online Learning**

Distance education has come to be known by many names, "These include distance learning, open learning, networked learning, flexible learning, distributed learning, independent study, learning in connected space and, today, on-line learning is common (Tracey & Richey, 2005, p. 17)." Tabata, and Johnsrud (2008, p. 26) identify distance education as a method that "uses technology to deliver instruction and learning freed from the geographical and time constraints associated with face-to-face instruction."

Kiryakova (2009, p. 29) suggests, "distance education is a form of education in which the participants in educational process – teacher and learners are physically separated and communicate by different means and at different times." This later was incorporated into the work by Moore's (2013, p. 68) Transactional Theory in which "transaction in distance education

is the interplay of teachers and learners in environments that have the special characteristic of their being spatially separate from one another."

Online learning readily fits this definition of distance education as the courses use the Internet as the classroom, all activities including content and collaboration are online, teachers and student discuss and interact with each other and the content without being in the same place and same time (Paulsen, 2002). With the increased number of online courses, programs and degrees, many now consider online learning as a modified version of distance education (Benson, 2002). This paper focuses on online learning occurring at a distance, in which a course designed using PDMC is delivering content using a theoretical framework of community of inquiry in an attempt to meet the needs of students separated from the instructor through distance and time.

## **Benefits to Online Learning**

There are many reasons why students prefer online courses as these courses have the advantage of flexibility of learning on a 24/7 schedule, providing diverse learning environments, communicating with instructors frequently and outside of office hours, and allowing work and education to co-exist (Vansickle, 2003; Farzaneh, 2011). Large class size can also be used in online learning to allow for economy of scale when teaching entry level or survey types of courses (Kiryakova, 2009). One study indicates that online learning "is a suitable means for learners who have a preference of doing individual work rather than collaborative work, and a good way to improve critical thinking as well as reducing *peer distraction*" (Lei & Gupta, 2010). Li and Irby (2008) note that shy students and limited English speaking students are more able to participate in discussion online. The lack of face-to-face contact can be a motivator for these students and reduce the fear of engaging in discussion in face-of-face classes allowing them to collaborate with their peers and build collaboration skills. Salmon (2004, p. 18) suggests, "Although many people find the lack of visual clues strange, messages are 'neutral' since you cannot see whether the sender is young or old nor need to consider their appearance or race." Students preferring individual work as opposed to collaborative work may also gravitate toward online learning (Lei & Gupta, 2010).

## **Community of Inquiry (CoI)**

To support the development of a sense of community, being part of a group and belonging, higher education has become interested in the levels of interaction between and among students as a means of increasing learning. In an examination of community and belonging, Garrison et al. (2000) developed the Community of Inquiry framework which has evolved to focus on cognitive, social, and teaching presence (2007) for building that sense of belonging in online learning environments. Kupczynski, Ice, Wiesenmayer, and McCluskey (2010, p. 23) state CoI is "a theoretical framework that explains the online learning experience in terms of interactions between three overlapping presences: Teaching, Social, and Cognitive."

Alman, Frey and Tomer (2012) and Annand (2011) state in their research that these three presences (cognitive, social, teaching) overlap and interact providing a better understanding for the learning online. Swan and Shih (2005) note a strong association with teaching presence and social presence and the perceived learning in an online course. Kang, Liew, Kim, & Jung (2011) in studying the three elements of CoI determined that a "high level of perceived presence should"

lead to successful learning." Nyachae (2011, p. 21) adds "The Community of Inquiry (COI) framework is a model that shows the process and theory of research behind online learning and instruction." Educators can take advantage of the CoI by through course design with implementation of collaborative activities to build a community of learning that increases student learning (Jinks, 2009). Also, Jinks (2009, p. 31) suggests that "social presence and teaching presence are more critical for establishing, supporting, and enhancing the educational experience."

## Cognitive, Social, and Teaching Presence

Cognitive presence is often defined as "the extent to which online learners are able to construct meaning and critical thinking through sustained communication" (Ke, 2010, p. 809). Garrison (2009, p. 355) in his later work defined cognitive presence as "A process of practical inquiry distinguished by discourse and reflection for the purpose of constructing meaning and confirming understanding." Garrison added that assuring appropriate course design and facilitating activities and discussion could play a role in influencing cognitive presence

Jinks (2009, p. 30) supported this with, "The cognitive presence of a student may be affected by their peers' interactions (social presence) or may be affected by the design or facilitation of the course (teaching presence)."

Social presence and teaching presence are essential concepts in online courses (Picciano, 2002). Social presence is the more frequently of the *presences* compared with teaching and cognitive presence. Social presence has a strong impact on student learning outcomes and satisfaction (Noteboom & Claywell, 2010). The success of an online course and the quality of the learning experience by a student can be influenced by social presence and increase collaboration allowing a student to feel connected to others (Sung & Mayer, 2012).

Teaching presence is often stated as, "the ability of a teacher or teachers to support and enhance social and cognitive presence through instructional management, building understanding, and direct instruction (Dunlap & Lowenthal, 2009, p. 133)." "Teaching presence includes subject matter expertise and the design, management and facilitation of learning (Greyling & Wentzel, 2007, p. 656)." Bangert (2008, p. 40) identifies teaching presence "as the 'methods' that instructors use to create quality online instructional experiences that support and sustain productive communities of inquiry." There is a strong correlation between students' satisfaction and instructors' presence in providing clear expectations, timely responses, and engagement (Jackson, Jones, & Rodriguez, 2010).

The role of the instructor in the instructional design and organization, facilitating discourse, feedback and evaluation, building the course materials, planning for individual and group activities, planning the timeframe, and guiding students through net etiquette and technology use, can build student satisfaction and connection to the content (Anderson, Rourke, Garrison, & Archer, 2001). "When discussing the benefits of teaching presence, a study by (Mayne & Wu, 2011) suggested that teaching presence compared with the two other elements of community of inquiry, social and cognitive presence, is more powerful and its existence has an influence in facilitating interaction among students (p. 57)." Teacher presence is a better predictor of the perceived interaction in a course than social presence as teacher presence explained twice the variance in the outcome variable in a study by Swan & Shih (2005).

While outside factors such as course completers, online, non-completes, and student demographics carry tremendous influence on student success, this paper focuses on engagement

when the student is 'present' and not whether PDMC could be a sole determinant of student success, but a contributor to a larger process of engagement (Garrison D., 2007; Traver, Volchok, Bidjerano, & Shea, 2014).

#### **Student Satisfaction**

Student satisfaction is the centerpiece to effective education. This is especially important in a distance-learning environment because student satisfaction is influenced by relationships and academic success (Maceli, Fogliasso, & Baack, 2011). An additional concern for online education is the increased opportunity for students to feel disconnected and isolated from other members of their cohort and their educator. PDMC helps reduce student isolation by providing dynamic content through instructional videos, live and recording professor lectures, and how-to demonstration videos. PDMC increases learner-content interaction which has been found to be the ". . . largest unique variance in student satisfaction (Kuo, Walker, Belland, & Schroder, 2013, p. 16)."

Student learning styles vary greatly, therefore creative and interactive methods of teaching are needed in order to increase theoretical, affective, and perceptual skills required in an educational program (McDonough & Osterbrink, 2005; Brannan, White, & Bezanson, 2008; Melrose, 2004; Rassool & Rawaf, 2007; Rothgeb, 2008). Today's adult learners are digital natives born after 1980. For these learners, technology has become a lifestyle (Hawranik & Thorpe, 2008). These learners embrace technology, and as such, distance education should emulate this environment by providing dynamic, high fidelity content that allows students to apply theoretical knowledge in real time (Curtin & Dupuis, 2008; Fountain & Alfred, 2009).

### Online multimedia

Students believe that multimedia content enhances learning in distance-based courses, especially when content is linked to specific course needs (Chrisfield, Cosgrove, & Stinson, 2000). PDMC is most effective at building students' skill using a Do-It-Yourself (DIY) or follow-along format because it provides the appropriate conditions to understand, remember, and apply instructions (Brinkmanc, Buil, Cullen, Gobits, & Van Nes, 2001). DIY PMDC is more effective when instructions are short and clear with four-to-five steps per completion step, which helps memory when switching between instructional PDMC and the actual task (i.e., constructing a gains and loss, financial spreadsheet) required (Brinkmanc, Buil, Cullen, Gobits, & Van Nes, 2001).

PDMC provides formative evaluation processes to distance education which allows the "... systematic collection of information for the purpose of informing decisions to design ..." thus creating product improvements (Flagg, 1990, pp. 1-2). PDMC using DIY content provides gradual improvement of students' design from rounds of evaluation and feedback (steps in the process, a 'completed' example from the instructor, and grading feedback); in other words, a heuristic evaluation (Nielsen, 2005). Through this process, PDMC is vital to the establishing of experiential learning theory where "Knowledge results from the combination of grasping experience and transforming it (Kolb, 1984, p. 41)."

Coupling PDMC with end of content surveys increases the students' and the instructor's control over content and allows content to be altered within days of feedback being received. Chen, Moore, & Vo (2012) discussed the need to provide students with incentives to complete

surveys through the awarding of extra points, but that new methods of incentive may be needed to improve the amount of and criticalness of student feedback. For this study, all student responses were anonymous, thus challenging the validity of awarding points for responses as these may skew results creating false-positive responses.

In addition, PDMC helps online learning move towards embracing synchronous communication, virtual reality, and mobility (Salmon, 2004; Dirckinck-Holmfeld, 2002). Finally, the move towards mobility may be the single-most important priority for distance education because hand-held instructional media provides incentives to online students to increase their willingness to engage in learning activities through method and media effect, without adding extraneous points to established, tested, and proven grading rubrics and assessments (Sung & Mayer, 2013).

## **Case Study**

This case study consists of a course offered as part of an online Master of Business Administration (OMBA) program from a large, mid-west university located in the United States. The course content relates to data analysis used in business. Although many topics were covered in the course, the primary learning outcomes of the course included (a) data management; (b) data modeling; and (c) business applications of probability and statistics. To study the effectiveness of PDMC, the results of two course offerings were compared within the 2013-2014 academic year. Both course offerings (111 students in the fall and 83 students in the spring) were held to the same academic rigor.

Four questions were analyzed for this specific research involving PDMC that pertained to student satisfaction. These questions were:

- 1. The course materials effectively stimulated my interest in the subject/content.
- 2. The course materials (e.g. textbook, readings, website links, etc.) enhanced my learning and helped me to achieve the learning outcomes.
- 3. The narrated lectures and interactive presentations enhanced my learning and helped me to achieve the learning outcomes.
- 4. The virtual classroom sessions enhanced my learning and helped me to achieve the learning outcomes.

The course and designed learning content, including PDMC was initially designed in TechSmith's Camtasia® the summer before the 2013-2014 offerings. The PDMC consisted of (a) voice-over Microsoft PowerPoint®; and (b) voice-over Microsoft Excel® with add-in features chosen based on the assignment's learning objective(s). In general, the course's instructional delivery method was 'learning by doing' or Do-It-Yourself (DIY). Simply stated, students watch PDMC (videos) and follow along with instructions narrated by the instructor as they work to solve business-case problems. In addition, the business-case problems were described in an accompanying course video; a purely descriptive session covering learning objective(s) without step-by-step instructions. PDMC videos ranged from 10- to 30-minutes depending on the complexity of the teaching-topic. Because the case study focuses on students in a distance, Master of Business Administration (MBA) program, it is worth noting that Evans (2006, p. 32) stated, "[Business students] must learn the skills of the future, not necessarily the skills of today." PDMC allows instructors to tailor content 'today' and ensure pedagogy methods teach current, relevant skills for business professionals.

For example, Figure 1 shows an example of PDMC for a module titled "Visualizing Data." For this particular activity, students begin with an Excel® spreadsheet consisting of sales and demographic information related to the customer transactions of blockbuster movies in the form of DVDs. The students are introduced to the problem at the beginning of the video, where the learning objectives/outcomes are stated. For this particular example, the learning activity video walks a student through the process of turning the raw data into a visual dashboard via Excel® Pivot Tables, Charts, and Slicers. By the end of the video, students walk through several scenarios in an attempt to understand the raw data through the use of the dashboard created. As a result of the exercise, students answer questions related to movies purchased by gender or age demographics.

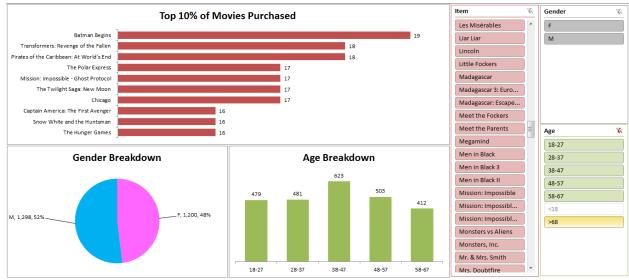


Figure 1. Example of PDMC

It is important to note that the spring version of the course started with the content that was used in the fall offering. However, there was one difference with the addition of relevant embedded code within video files created with TechSmith's Camtasia® that after completion of the video-play, the code directed students to a (free) Google Forum® with three end-of-content questions. The instructor of the PDMC sought to reduce the number of questions in order to promote more responses from the students in the course (social presence) and to (a) capture the value of the PDMC instructionally (cognitive presence); (b) reduce extraneous data that might cause confusion (cognitive presence), and (c) focus the faculty's efforts on improving student engagement (teaching presence).

The survey, which is shown in *Figure 2*, is presented to the students in their webbrowsers after the video is over. The first question states, "*This video taught the identified learning objectives well*," and the second states, "*I will be able to apply what I learned from this video to my profession*." For these two required questions, a linear, 5-point Likert scale was used, ranging from Strongly Disagree to Strongly Agree. The final optional question was open-ended, where students could leave additional, free-text comments, which would be the primary source of information used by the instructor to modify course content in near-real-time.

MBA 6320 Vic	leo Feedback
* Required	
This video taught the ide	entified learning objectives well. *
1 2	3 4 5
Strongly Disagree	Strongly Agree
I will be able to apply wh	at I learned from this video in my profession. *
1 2	3 4 5
Strongly Disagree	Strongly Agree
,	onal comments (optional)
Video * ANOVA_Example_A	
Submit Never submit passwords to	hrough Google Forms.
Powered by Google Forms	This content is neither created nor endorsed by Google.  Report Abuse - Terms of Service - Additional Terms

Figure 2. Feedback Questionnaire

From the survey shown to students at the end of watching a learning activity, PDMC video, points of data were retrieved from the Google Forum® and examined in a dashboard that was created in Excel® by the instructor. For example, Google Forum® data was summarized to provide a summary of what days students watched PDMC videos. This descriptive statistic was valuable because of the format and schedule of the course. The OMBA program targets working professionals with at least three years of professional working experience. Therefore, the students are not full-time students, and take a single class at a time. The semester is broken down into two terms (i.e., Term A and Term B); each term is seven weeks in duration. In addition, for the case-study class, there were two, synchronous online virtual sessions offered to students each week on Thursday and Saturday using Adobe Connect® a web-conferencing application. Based on this class section (Figure 3), the data indicates that the students actively participated in PDMC during times recommended by the instructors. In other words, students were asked to watch all forms of PDMC before coming to the first virtual session a week, which is indicated by the lowest participation rate average on Thursdays. This metric is valuable to the instructor as a measure of effective role-modeling (i.e., appropriate use of time and preparation for the course, students following the instructor's directions) which could indicate the effectiveness of PDMC as participation rates on Thursdays should gradually decline as students respond to and instructors engage in the tailoring of the PDMC to student needs. This presents an indicator to the instructor

for lesson/discussion topics during Virtual Office sessions. Simply stated, as students realize the value of PDMC in the course, their engagement (viewing) would gradually increase throughout course weeks.

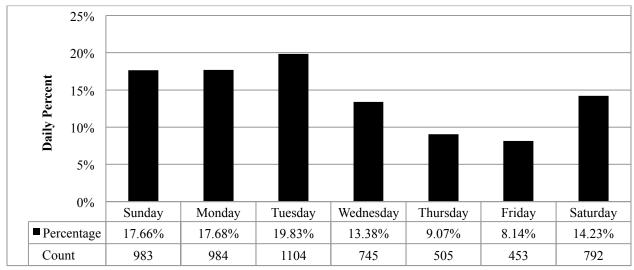


Figure 3. Days when Students would watch PDMC

Similar to *Figure 3*, the survey results can be summarized in terms of what time of day students watch learning activity videos. This particular information, which is shown in *Figure 4*, is useful for faculty as an indicator of when to dedicate certain periods of their day to respond to questions via e-mail and discussion boards. The instructors planned their interaction around student-peak times, increasing social presence; a major indictor for developing a CoI.

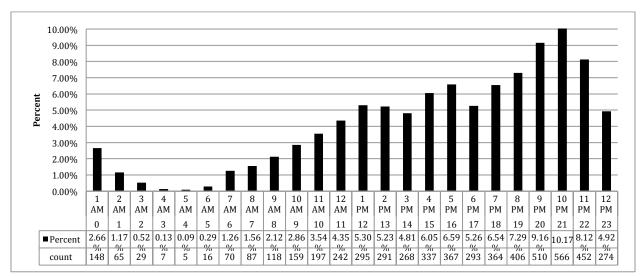


Figure 4. Time of Day when Students would watch PDMC

As noted by the instructor that developed the PDMC, there were two primary questions of interest, which were displayed to students after the PDMC video was viewed. It should be noted that the question "This video taught the identified learning objectives well," from this point forward will simply be abbreviated as Q:LO in all proceeding figures. In addition, the second

question, "I will be able to apply what I learned from this video to my profession," will be abbreviated to Q:PA from this point forward in all graphs. Figure 5, provides an example of a grouping of required PDMC videos, called modules, which students were expected to complete in a weeks' time. The particular module consisted of an overview titled An Overview of Probability and Statistics II, and specific PDMC videos were provided on (a) correlation; (b) regression; (c) an analysis of variances (ANOVA); and (d) decision theory and analysis. The figure summaries the average results of the 5-point Likert scale for each the two primary questions asked on the student survey. Though none of the PDMC videos rate below a 3.5 average ranking in either category, the results indicated that there is further refinement needed as to determine whether students do not perceive the PDMC content as useful or that additional survey tools are needed to create more specificity on the reasons for 'low-ranking' viewing of certain video content.

Therefore, an instructor viewing this data could choose to either do nothing or act on the information provided by the rankings. Acting on the feedback, the instructor could revise learning content placing additional emphasis on why the content is relevant to various business professions. In addition, the instructor could discuss reasons why the course topics are relevant through other course-methods such as in e-mail, discussion board, or during weekly, virtual sessions providing reinforcement of the PDMC through teaching presence and/or social presence.

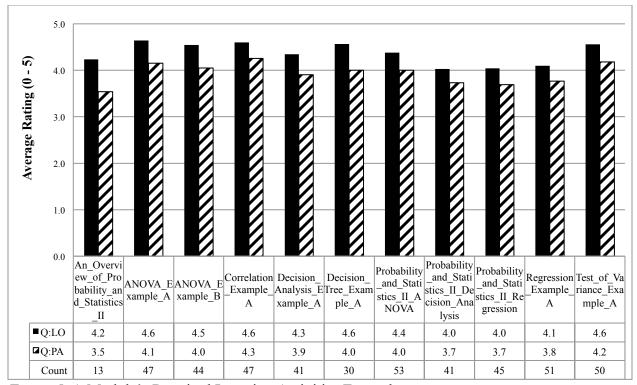


Figure 5. A Module's Required Learning Activities Example

Another unique point to be made of PDMC for this course is the use of required and optional learning content. The course developer designed required content that students were expected to watch and developed optional material to challenge students or provide additional information to students seeking to gain a deeper understanding of course learning objectives.

This supports adult-learning theory by offering students more *control* over their learning environment by choosing only course requirements or choosing a more robust experience supplemented by additional PDMC content.

Figure 6 shows the average results for optional content, which was built in to the same module as what summarized in Figure 5. Though the sample sizes are low for many of the videos, over time, instructors could monitor average rankings of PDMC videos, and decide if a video needs to be moved from an optional library to the required library. Likewise, an instructor could remove a video from the required library, and move it to optional material, if the PDMC content's ratings were less favorable compared to the optional material. In addition, instructors and even other students could recommend specific optional content to students seeking help with assignment problems. In terms of Figure 6, the reason why one video (i.e. Decision Tree Example B) was evaluated more than the other learning activities within the module were because the learning objectives covered where related to a particular homework assignment. While simplistic in description, the ability to shift content based on course-specific cohorts offers a tremendous opportunity to build a learning experience based on student needs, level of professional experience, engagement in activities, and comfort-level with multimedia content.

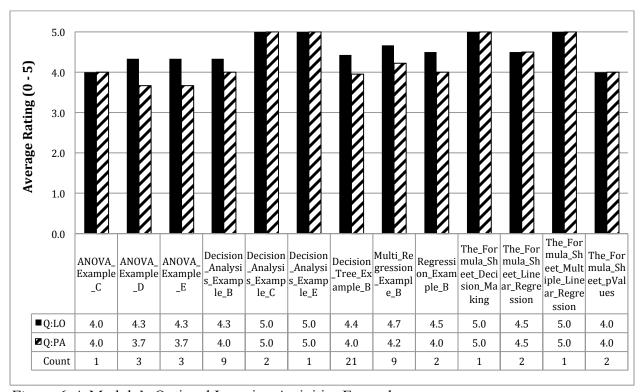


Figure 6. A Module's Optional Learning Activities Example

The final question of the student survey included an open-ended, free-text question. At times, the comments left by students were brief, and reflected feelings or emotions instead of content-related feedback. For example, the following is a sample of reactions left by students:

- Loved it!
- Awesome!
- Eyes Crossed
- I actually stopped the video and then proceeded to the solution on my own. I was

correct, YaY!

- *OH MY!!!*
- Tricky!
- I like to see more like this.
- Yay the light bulb had gone off!
- Whew!
- Very Strong video!
- More great stuff, can't wait for more!

Although brief, the sample expressions above provide an instructor the opportunity to gauge student's overall reaction and enthusiasm after viewing the PDMC and lay a foundation to communicate with the student body. If there are reactions that indicate the students had difficulty with the content, the instructor could communicate in more compassionately when answering questions via (a) e-mail, (b) discussion forums, or (c) presenting material during weekly, virtual-sessions. Likewise, if students react more positively to the PDMC content, perhaps an instructor can communicate additional applications or professional relevance of the content presented. Again, use of the PDMC supports a more robust experience for students by allowing tailoring of content to the student experience.

Besides reaction-based feedback, students often left feedback classified as either favorable, which might indicate to an instructor that he or she has created content that is thought of as highly useful by students or perhaps less favorable where an instructor needs to take immediate action. For example, the comments below were taken from survey results and classified as favorable outcomes, which also provides the instructor positive reinforcement that his or her PDMC is well received, thus encouraging more development and creativity.

- Very impressive learning activity video! To date, the most useful tools to apply to my business. Shows how we can tie the other things learned together to create a powerful business application.
- Very clear demo of how to use a simple strategy with broad applications that can save loads of time and effort.
- Immediate knowledge for my profession and current position. Thank you!
- Very helpful for business applications. The use of examples and how this can be applied to business is very useful in the learning process.
- Straightforward, well-spoken, and easy to follow along.
- The yellow round highlighter very helpful.
- Awesome video and techniques! I can't wait to put them to work.

As demonstrated above, the feedback was positive, and could give an instructor clear evidence that PDMC was well-received, which might suggest that additional content be developed in a similar manner. However, there were certainly less-favorable comments. These comments were reviewed and determined to be critical to the instruction and overall experience by the students in order to improve the learning content made available to students for this class. For example, students stated:

- It would be helpful to have the slides available outside of the video for learning activities that ask students to attempt to solve a problem prior to finishing the video.
- Video cuts out after 7 minutes. Ending is not included.

- Please slow down, it is hard to keep up and understand what you are doing. I am following the steps but don't know what it all means.
- Not sure if it was just my computer or not, but there was a blue box on the middle of the screen the entire time.
- This video was better than in the required version
- It would be nice to be able to print off the sides, so we could take notes on them instead of writing down everything on the sides.
- Not sure video is complete. I think it's missing the full conclusion as well as the correct graph.
- This should be the first lecture video for the module! It's making so much more sense!
- The formulas are extremely complex and are not practical in my work environment.
- The length of the video was longer than needed for the content that was presented.
- I felt this was very poorly explained. I've taken stats before, and not too long ago, and I could not follow this.

From an instructor point of view, there are many good points raised in these comments concerning the development of PDMC. Specific to individual learning of content these comments provide indictors for specific actions to take with specific videos. This is unlike end of the course evaluations where feedback can be more general and instructors do not have enough information to make informed changes to content such that content remains unchanged.

Students are providing direct feedback on the organization of the content as well as its value to obtaining learning objectives. In some cases, students pointed out technical issues unknown to the instructor. Depending on the technical error identified, instructors made necessary changes to create a more effective learning environment for students who may not begin learning activities because of technical errors. Finally, comments that were made related to the content not being satisfactory or related to additional materials needed, allowed the instructors to make these available to the students to improve their learning experience.

## **Findings**

Students were surveyed after the completion of each course offering and were asked twenty-two, Likert scale questions about course content, and the instructor. The selection of responses ranged from Strongly Agree (5) to Strongly Disagree (1) with neutral represented by (3) and N/A or noresponse represented by (0). In terms of the analysis, a two sample, one tailed z-test was chosen for the analysis. As noted, the two sample groups included a fall and a spring offering of a graduate-level course in an OMBA program, where the fall student body included 111 students and the spring offering consisted of 83 registered students. For this analysis, the hypothesis (H<sub>1</sub>) was that using PDMC feedback produced improved survey scores on the questions asked specifically about course content. The null hypothesis (H<sub>0</sub>) was that there would be no difference in survey scores on course content questions between a course offered with or without PDMC. A p-value of 0.05 was used to measure statistical value. Before the two-sample, one-tailed z test was performed; the descriptive statistics were computed and are shown in

Table 1.

Table 1

Descriptive Statistics Before and After PDMC Feedback

<b>Before PDMC Feedback</b>					After PDMC Feedback			
Question	N	Mean	Mode	Stdev.	N	Mean	Mode	Stdev.
1	50	3.90	4	1.07	55	4.45	5	0.69
2	47	4.00	4	1.04	54	4.43	5	0.81
3	50	3.96	4	1.05	54	4.57	5	0.69
4	28	3.71	4	1.12	31	4.45	5	0.77

Of the four questions analyzed, each resulted in a p-value less than the pre-determined alpha value of 0.05. Thus in each case, there is sufficient evidence against the null hypothesis. In other words, PDMC feedback was used effectively by the instructor to improve the overall satisfaction of students within the four categories chosen for analysis. A summary of the statistical findings is shown in

Table 2

Table 2

z-Test R	esults

Question	z Test Statistic	z Critical Statistic (one-tail)	P(Z<=z) one-tail
1	3.096	1.645	0.001
2	2.293	1.645	0.011
3	3.472	1.645	0.000
4	2.927	1.645	0.002

#### **Discussion**

This data shows a positive correlation among (a) student satisfaction, (b) knowledge attainment, and (c) overall success in an online learning environment using PDMC. Moreover, the data shows active student involvement as well was professor-engagement; further proving the effectiveness of social and cognitive presence (student-to-professor, and professor-to-student), cognitive (student-to-professor, and professor-to-student) as well as teaching presence (professor-to-student, and professor-to-media) in creating a CoI. Altering course content based on student feedback represents a new element of CoI in online learning as professors can promote content actively (through e-mails or course announcements) and/or passively (reviewing survey feedback). The addition of passive engagement helps promote students' sense of ownership over content and their learning experience; to a nearly 100% customizable learning content/environment. Furthermore, survey questions can be developed that ask students directly

if the PDMC helped promote a sense of connectedness to their learning experience (the hallmark of effective CoI creation).

The limitations of this study are the course content (an MBA course) where some of the PDMC has a direct influence on student success as they view learning activity videos while actively working on problems. In this particular course, a major emphasis was dedicated to developing dynamic spreadsheets to analyze and manage business data, as well as investigating statistical relationships that help managers augment their business decisions.

Another limitation is the strict exclusion criteria used due to the small repository of research on direct influences of multimedia content on student satisfaction. Additional research, controlling for outside variables on student satisfaction is needed to make a stronger, direct connect between PDMC and student satisfaction; however, a statistically significant connection suggests that PDMC has a strong, positive influence on knowledge attainment and student satisfaction.

#### **Conclusions**

PDMC and end-of-content feedback is useful towards promoting CoI in a distance-education/online learning environment by providing instructors with times of high-traffic, specific student feedback about PDMC relevance, and prompt notification of technical errors. When instructors can respond in high-traffic times, they capture students when they are *ready to learn*. Student responses suggest that by providing pointed feedback and direction during these times there can be increased knowledge attainment by creating a supportive atmosphere for teaching presence.

Furthermore, instructors know when a specific learning activity needs revision as well as knowing when learning content needs to be re-classified as required or optional based on the cohort's needs and composition. This increases the value of the student's learning experience as they recognize in near-real time content changes based on their feedback, providing students *control* and *customization* of their learning environment.

Overall, this strategy enables faculty to identify student needs in order to improve course-content for future offerings. In many cases, changes can be made in a short period. This explicit feedback overcomes the limitation of end of the term evaluations, where students often leave general or low-level feedback, which is difficult for instructions to react to in a timeframe that improves the learning experience of students leaving feedback.

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